ESG Databook 2025 of T. Hasegawa Group





Coverage rate

| | Unit | FY2022 | FY2023 | FY2024 |
|--------------------------------------|------|--------|--------|--------|
| Non-consolidated coverage rate* | % | 62.8 | 61.2 | 59.1 |
| Consolidated coverage rate in Japan* | % | 62.8 | 61.2 | 59.1 |
| Consolidated coverage rate | % | 100.0 | 100.0 | 100.0 |

^{*}Non-consolidated sales as a percentage of consolidated sales.

Environment-related indicators and targets

CSR Policy 2: Environment

| Target | | | | | | | |
|--|---|--|--|--|--|--|--|
| Continuation of the ISO14001 certification | Continuation of the ISO14001 certification | | | | | | |
| Reduction of energy consumption per unit | 1.3% reduction YoY in FY2024 | | | | | | |
| Reduction of GHG emissions (Scopes 1 and 2) | 30% reduction in FY2024 compared to FY2013 46% reduction by FY2030 compared to FY2013 | | | | | | |
| Reduction of volatile organic compounds (VOC) | 7% reduction by FY2027 compared to FY2022 | | | | | | |
| Reduction of waste | (1) Maintain zero landfill waste through FY2030 using FY2022 as the base year.(2) Maintain an effective utilization rate of 95% or higher through FY2030 using FY2022 as the base year | | | | | | |
| Reduction of water use per production unit of output | 2.1% reduction YoY in FY2024 18% reduction by FY2030 compared to FY2022 | | | | | | |

Environmental data (Environmental impact of business activities: FY2024): Results

Environmental impact of business activities: FY2024

INPUT

Energy

Electricity 35,702 GJ Fuel 6,492 GJ

Water 18,448 m³

Raw materials

1,675 t Flavor and fragrance

raw materials

11,077 t Natural raw materials 6,331 t Supplemental raw materials 2,111 t **Packaging materials**

Energy

Electricity 154,809 GJ Fuel 136,597 GJ

470,134 m³ Water

Energy

SUPPLIERS

T. Hasegawa R&D Center/Head Office (including branches and sales offices)

Manufacturing

T. Hasegawa **Fukaya Facility Itakura Facility**

Products 14,202 t

HBS*

Fine Foods Facility Products 5,755 t

> Distribution (Outsourcing)

> > Customers

OUTPUT

Air

| CO ₂ (Scopes 1+2) | 1,320 t |
|------------------------------|-----------------------|
| NOx | 0.19 t |
| SOx | 0.0 t |
| Waste | 105 t |
| Wastewater | 15,064 m ³ |
| BOD | 0.53 t |
| SS | 1.1 t |

Air

| CO ₂ (Scopes 1+2) | 13,068 t |
|------------------------------|----------|
| NOx | 1.56 t |
| SOx | 0.0 t |

Waste

| aste | 5,388 t |
|----------------|---------|
| _andfill waste | 0.0 t |

Wastewater

| | 333,003 111 |
|-----|-------------|
| BOD | 0.99 t |
| SS | 0.89 t |

Exhaust gas

Note: Each fiscal year listed in the ESG Databook 2025 refers to the year from October 1 of the previous year to the end of September of the year in question unless otherwise noted.

*HBS: An abbreviation of T. Hasegawa Business Service Co., Ltd.

3

395 089 m³

(Unit: 1,000 yen)

Environmental data (Environmental accounting): Results

Environmental protection cost and environmental protection effect | Calculation table

| Environmental protection costs (Non-consolidated basis) | | | | | | | | |
|---|---|------------|---------|--|--|--|--|--|
| Category | Main initiative | Investment | Cost | | | | | |
| (1) Costs within the business area | | 145,170 | 536,939 | | | | | |
| 1 Pollution prevention costs | Increase in deodorizing equipment, and maintenance of wastewater treatment facilities Proper operation of environmental facilities (wastewater, air, odors, etc.) | 4,845 | 201,642 | | | | | |
| 2 Global environmental protection costs | Energy conservation measures | 140,325 | 84,697 | | | | | |
| 3 Resource recycling costs | Promotion of effective use of waste products | 0 | 250,600 | | | | | |
| (2) Upstream/downstream costs | | (Note) | (Note) | | | | | |
| (3) Management activity costs | Committee activities, ISO14001 management | 96,243 | 54,914 | | | | | |
| (4) R&D costs | | (Note) | (Note) | | | | | |
| (5) Social activity costs | | - | | | | | | |
| (6) Environment damage response costs | | - | _ | | | | | |
| Total | | 241,413 | 591,853 | | | | | |

Note: Upstream/downstream costs and R&D costs are omitted because they are difficult to ascertain accurately.

Environmental data (Environmental accounting): Results

Environmental protection cost and environmental protection effect | Calculation table

| Environmental protection effect | | | | | | | |
|---|--|---|----------------------------|---|--------------------------------|--|--|
| | I | indicators representi | ng the environmental prote | ction effect | | | |
| Details of the effect | | | | Indicator value (YoY change) | | | |
| | | Indicato | or category | Non-consolidated basis | Consolidated basis in Japan | | |
| | | | | 2,923 GJ | 4,451 GJ | | |
| | (i) Effects on resources put in business activities | GHG emissions | (Scopes 1 and 2) | -1,575 t | -1,730 t | | |
| | | Water | | 8,505 m ³ | 12,112 m³ | | |
| (1) Effects corresponding to the costs within the business area | (ii) Effects on environmental impact and waste products emitted from business activities | Atmospheric emissions Water region emissions | | Self-imposed values were set to manage emissions. | | | |
| Susmices and | | | Total waste volume | 377 t | 712 t | | |
| | | Waste and other emissions | Effective utilization rate | 96.5 % | 96.9 % | | |
| | | | Landfill waste volume | 0 t | 0 t | | |
| (2) Effects corresponding to upstream/downstream costs | Effects on goods and services produced from business activities | - | | | (Note**) | | |
| (3) Other environmental protection effects | Effects on transport, etc. | _ | | | (Note**) | | |

Note**: The effects corresponding to upstream/downstream costs and other environmental protection effects are omitted because they are difficult to ascertain accurately.



Environmental data (Environmental accounting): Results

Environmental expenses (Consolidated basis)

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|---|------|-------|---|--------|--------|--------|
| Amount of environment-related fines and penalties | Yen | Group | Fiscal year-end | 0 | 0 | 0 |

Environmental data (Energy use and GHG emissions): Results

Energy use and GHG emissions (Non-consolidated basis)

| CSR Pol | icy 2: | Envi | ronment |
|---------|--------|------|---------|
| | | | |

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|--|----------------------------------|---------------------------|---|---------|---------|---------|--|
| Production volume | t | Non-consolidated basis | Fiscal year | 14,048 | 13,519 | 14,202 | |
| Energy consumption | GJ | Non-consolidated basis | Fiscal year | 298,230 | 284,366 | 287,288 | Information source of the conversion factor used: Conversion factor indicated in the Act on Rationalizing Energy Use Limited to energy consumption within the organization |
| Fuel | GJ | Non-consolidated basis | Fiscal year | 125,078 | 117,647 | 121,659 | Information source of the conversion factor used: Conversion factor indicated in the Act on Rationalizing Energy Use Limited to energy consumption within the organization |
| Electricity | GJ | Non-consolidated basis | Fiscal year | 173,153 | 166,719 | 165,629 | Information source of the conversion factor used: Conversion factor indicated in the Act on Rationalizing Energy Use Limited to energy consumption within the organization |
| Energy consumption YoY rate reduction | % | Non-consolidated basis | Fiscal year | -0.5 | -4.6 | 1.0 | |
| Energy consumption rate per unit | Crude oil equivalent kl/ t | Non-consolidated basis | Fiscal year | 0.548 | 0.543 | 0.520 | Calculated using the production volume that is closely related to energy consumption Energy consumption (Crude oil equivalent 1 kl) per 1 t of production and energy used within the organization are used Energy categories: Fuel (e.g., city gas, LPG) and electricity |
| Total GHG emissions (Scopes 1 and 2) | t | Non-consolidated basis | Fiscal year | 14,665 | 13,529 | 12,026 | Target: 46% reduction compared to the FY2013 level (18,793 t) |
| Scope 1 emissions | t | Non-consolidated basis | Fiscal year | 6,873 | 6,477 | 6,630 | \cdot Gas used for calculation: CO_2 \cdot Information source of emission factor used: GHG Emissions Calculations and Reporting Manual |
| Emissions per unit Scope 1 | t/t | Non-consolidated basis | Fiscal year | 0.489 | 0.479 | 0.467 | Calculated based on the production volume closely related to CO₂ emissions |
| Scope 2 emissions Market-base | t | Non-consolidated basis | Fiscal year | 7,792 | 7,052 | 5,396 | Gas used for calculation: CO₂ Information source of emission factor used: Electricity Operator-Specific Emission Factor (for calculating the GHG emissions of specific emitters) |
| Scope 2 emissions Location-base | t | Non-consolidated basis | Fiscal year | 7,680 | 7,377 | 7,421 | Gas used for calculation: CO₂ Information source of emission factor used: Electricity Operator-Specific Emission Factor (for calculating the GHG emissions of specific emitters) |
| Emissions per unit Scope 2 | t/t | Non-consolidated basis | Fiscal year | 0.555 | 0.522 | 0.380 | Calculated based on the production volume closely related to CO₂ emissions CO₂ emissions per 1 t of production volume (Note: Scope 2 market-base is used.) |

Note: Third-party verification is conducted for GHG emissions on a non-consolidated basis. For details, refer to the end of this Databook.

Environmental data (Energy use and GHG emissions): Results

Energy use and GHG emissions (Non-consolidated basis)

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|-------------------------|------|---------------------------|---|---------|---------|---------|--|
| Scope 3 total emissions | t | Non-consolidated basis | Fiscal year | 135,029 | 144,131 | 171,775 | |
| Category 1 | t | Non-consolidated basis | Fiscal year | 124,296 | 129,654 | 156,484 | National Institute for Environmental Studies: Global environmental impact intensity based on purchaser price The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 2 | t | Non-consolidated basis | Fiscal year | 3,527 | 7,355 | 4,195 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 3 | t | Non-consolidated basis | Fiscal year | 3,027 | 2,880 | 3,129 | • IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 4 | t | Non-consolidated basis | Fiscal year | 1,801 | 1,648 | 5,325 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 5 | t | Non-consolidated basis | Fiscal year | 846 | 721 | 689 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 6 | t | Non-consolidated basis | Fiscal year | 585 | 938 | 1,038 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 7 | t | Non-consolidated basis | Fiscal year | 888 | 875 | 850 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 8 | t | - | - | N/A | N/A | N/A | |
| Category 9 | t | - | - | N/A | N/A | N/A | |
| Category 10 | t | - | - | N/A | N/A | N/A | |
| Category 11 | t | - | - | N/A | N/A | N/A | |
| Category 12 | t | Non-consolidated basis | Fiscal year | 60 | 61 | 66 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 13 | t | - | - | N/A | N/A | N/A | |
| Category 14 | t | - | - | N/A | N/A | N/A | |
| Category 15 | t | - | - | N/A | N/A | N/A | |

Note: Categories marked "N/A" are not applicable.

Note: Third-party verification is conducted for GHG emissions on a non-consolidated basis. For details, refer to the end of this Databook.

Е S S S S Ε Occupational Quality safety Social Corporate contribution governance **Coverage** Environmental Climate Pollution/ Water Human Human **Biodiversity** Innovation Compliance **Procurement** health and change rights capital management safety/Health

Environmental data (Energy use and GHG emissions): Results

CSR Policy 2: Environment

Energy use and GHG emissions (Consolidated basis in Japan)

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|---|---------------------------------|-----------------------------------|---|---------|---------|---------|--|
| Production volume | t | Consolidated basis in Japan | Fiscal year | 19,967 | 19,349 | 19,957 | |
| Energy consumption | GJ | Consolidated basis in Japan | Fiscal year | 343,214 | 329,149 | 333,600 | Information source of the conversion factor used: Conversion factor indicated in the Act on Rationalizing Energy Use Limited to energy consumption within the organization |
| Fuel | GJ | Consolidated basis in Japan | Fiscal year | 146,805 | 138,455 | 143,090 | Information source of the conversion factor used: Conversion factor indicated in the Act on Rationalizing Energy Use Limited to energy consumption within the organization |
| Electricity | GJ | Consolidated basis in Japan | Fiscal year | 196,409 | 190,694 | 190,510 | Information source of the conversion factor used: Conversion factor indicated in the Act on Rationalizing Energy Use Limited to energy consumption within the organization |
| Energy consumption YoY rate reduction | % | Consolidated basis in Japan | Fiscal year | -0.3 | -4.1 | 1.4 | |
| Energy consumption rate per unit | Crude oil equivalent kl/t | Consolidated basis in Japan | Fiscal year | 0.443 | 0.439 | 0.430 | Calculated using the production volume that is closely related to energy consumption Energy consumption (Crude oil equivalent 1 kl) per 1 t of production and energy used within the organization are used Energy categories: Fuel (e.g., city gas, LPG) and electricity |
| Total GHG emissions (Scopes 1 and 2) | t | Consolidated basis in Japan | Fiscal year | 17,260 | 16,047 | 14,387 | |
| Scope 1 emissions | t | Consolidated basis in Japan | Fiscal year | 8,379 | 7,920 | 8,137 | • Gas used for calculation: CO ₂ • Information source of emission factor used: GHG Emissions Calculations and Reporting Manual |
| Emissions per unit Scope 1 | t/t | Consolidated basis in Japan | Fiscal year | 0.420 | 0.409 | 0.408 | • Calculated based on the production volume closely related to CO ₂ emissions |
| Scope 2 emissions Market-base | t | Consolidated basis in Japan | Fiscal year | 8,881 | 8,127 | 6,251 | • Gas used for calculation: CO ₂ • Information source of emission factor used: Electricity Operator-Specific Emission Factor (for calculating the GHG emissions of specific emitters) |
| Scope 2 emissions Location-base | t | Consolidated basis in Japan | Fiscal year | 8,717 | 8,444 | 8,538 | • Gas used for calculation: CO ₂ • Information source of emission factor used: Electricity Operator-Specific Emission Factor (for calculating the GHG emissions of specific emitters) |
| Emissions per unit Scope 2 | t/t | Consolidated basis in Japan | Fiscal year | 0.445 | 0.420 | 0.313 | \cdot Calculated based on the production volume closely related to CO_2 emissions. \cdot CO_2 emissions per 1 t of production volume (Note: Scope 2 market-base is used.) |

Ε S S S Ε Occupational Quality Social Corporate contribution governance **Coverage** Environmental Climate Pollution/ Water Human Human **Biodiversity** Innovation Compliance **Procurement** health and safety change Waste rights capital management safety/Health

Environmental data (Energy use and GHG emissions): Results

Energy use and GHG emissions (Consolidated basis in Japan)

CSR Policy 2: Environment

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|-------------------------|------|-----------------------------------|---|---------|---------|---------|--|
| Scope 3 total emissions | t | Consolidated basis in Japan | Fiscal year | 136,693 | 145,681 | 173,653 | |
| Category 1 | t | Consolidated basis in Japan | Fiscal year | 124,796 | 130,152 | 157,017 | National Institute for Environmental Studies: Global environmental impact intensity based on purchaser price The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 2 | t | Consolidated basis in Japan | Fiscal year | 3,527 | 7,358 | 4,198 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 3 | t | Consolidated basis in Japan | Fiscal year | 3,436 | 3,284 | 3,564 | • IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 4 | t | Consolidated basis in Japan | Fiscal year | 2,344 | 2,168 | 6,060 | • The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain • IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 5 | t | Consolidated basis in Japan | Fiscal year | 968 | 763 | 774 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEAv2 (until 2023), IDEA v 3.4.1 |
| Category 6 | t | Consolidated basis in Japan | Fiscal year | 596 | 949 | 1,046 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 7 | t | Consolidated basis in Japan | Fiscal year | 962 | 943 | 922 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 8 | t | - | - | N/A | N/A | N/A | |
| Category 9 | t | - | - | N/A | N/A | N/A | |
| Category 10 | t | - | - | N/A | N/A | N/A | |
| Category 11 | t | - | - | N/A | N/A | N/A | |
| Category 12 | t | Consolidated basis in Japan | Fiscal year | 63 | 63 | 72 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain |
| Category 13 | t | - | - | N/A | N/A | N/A | |
| Category 14 | t | - | - | N/A | N/A | N/A | |
| Category 15 | t | - | - | N/A | N/A | N/A | |

Note: Categories marked "N/A" are not applicable.

Note: Third-party verification is conducted for GHG emissions on a consolidated basis in Japan. For details, refer to the end of this Databook.

Environmental data (GHG emissions): Results

GHG emissions (Group)

| | Unit | Scope | Calculation period Time of calculation | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|---|------|-------|---|--------|--------|--|
| Total CO ₂ emissions (Scopes 1 and 2) | t | Group | Fiscal year | 25,893 | 25,154 | |
| Scope 1 emissions | t | Group | Fiscal year | 10,942 | 11,423 | Gas used for calculation: CO₂ Information source of emission factor used: GHG Emissions Calculations and Reporting Manual. U.S. EPA, 2025a Conversion values based on IPCC 2006, etc. |
| Scope 2 emissions Market-base | t | Group | Fiscal year | 14,952 | 13,730 | Gas used for calculation: CO ₂ Information source of emission factor used: Electricity Operator-Specific Emission Factor (for calculating the GHG emissions of specific emitters) Some overseas subsidiaries apply estimated values based on sales allocation U.S. EPA, 2025b Conversion factors announced by the Ministry of Ecology and Environment and the National Bureau of Statistics of the People's Republic of China |
| Scope 2 emissions Location-base | t | Group | Fiscal year | 15,268 | 16,018 | Gas used for calculation: CO ₂ Information source of emission factor used: Electricity Operator-Specific Emission Factor (for calculating the GHG emissions of specific emitters) Some overseas subsidiaries apply estimated values based on sales allocation U.S. EPA, 2025b Conversion factors announced by the Ministry of Ecology and Environment and the National Bureau of Statistics of the People's Republic of China |

Note: As these are preliminary figures that include estimates, they are subject to revision.

Environmental data (GHG emissions): Results GHG emissions (Group)

CSR Policy 2: Environment

| | Unit | Scope | Calculation period Time of calculation | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) | |
|-------------------------|------|-------|---|---------|---------|---|--|
| Scope 3 total emissions | t | Group | Fiscal year | 232,221 | 233,818 | | |
| Category 1 | t | Group | Fiscal year | 199,688 | 201,398 | National Institute for Environmental Studies: Global environmental impact intensity based on purchaser price The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEA v 3.4.1 Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 2 | t | Group | Fiscal year | 14,041 | 12,154 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 3 | t | Group | Fiscal year | 4,824 | 5,499 | • IDEA v 3.4.1 • Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 4 | t | Group | Fiscal year | 9,325 | 10,005 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain IDEA v 3.4.1 Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 5 | t | Group | Fiscal year | 986 | 1,113 | • The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain • IDEA v 3.4.1 • Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 6 | t | Group | Fiscal year | 1,623 | 1,860 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 7 | t | Group | Fiscal year | 1,612 | 1,639 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 8 | t | _ | _ | N/A | N/A | | |
| Category 9 | t | _ | _ | N/A | N/A | | |
| Category 10 | t | _ | _ | N/A | N/A | | |
| Category 11 | t | _ | _ | N/A | N/A | | |
| Category 12 | t | Group | Fiscal year | 123 | 150 | The Ministry of the Environment emission unit value database for calculating the GHG emissions of organizations throughout the supply chain Some overseas subsidiaries apply estimated values based on sales allocation | |
| Category 13 | t | _ | _ | N/A | N/A | | |
| Category 14 | t | _ | _ | N/A | N/A | | |
| Category 15 | t | _ | _ | N/A | N/A | | |

Environmental data (Biodiversity): Results

Core global disclosure metrics: dependencies and impacts

| # | | Indicator | Status | | |
|------|---|---|---|--|--|
| _ | Greenhouse gas emi | ssions | Refer to "Climate change" | | |
| C1.0 | Total spatial footprint | Total surface area controlled/managed by the organization | Total surface area: 0.24864886 km ² • Head Office: 0.00059653 km ² • Fukaya Facility: 0.0689828 km ² • Itakura Facility: 0.17131648 km ² *1 • R&D Center: 0.00772504 km ² • Kajicho Bldg.: 0.00002801 km ² *2 | | |
| | | Total disturbed area | N/A *3 | | |
| | | Total rehabilitated/restored area | N/A 3 | | |
| | | Extent of the change in use of the land/freshwater/ocean ecosystem | N/A *3 | | |
| C1.1 | Extent of change in use of land/freshwater/oc ean | Extent of land/freshwater/ocean ecosystem conserved or restored | Establishment of green areas in accordance with laws and regulations at facilities and the R&D Center: • Fukaya Facility: 0.012 km ² • Itakura Facility: 0.043 km ² • R&D Center: 0.0080 km ² (Biotope created in the R&D Center) | | |
| | | Extent of land/freshwater/ocean ecosystem that is sustainably managed | N/A | | |
| C2.0 | Aggregated amounts | s of pollutants, released into the soil (tons) by type | No contaminants released into the soil | | |

^{*1:} The Itakura Facility site area includes T. Hasegawa Business Service Co., Ltd.

^{*2:} Of the total site area of the Kajicho Building (0.0060474 km²), the portion owned by the Company is stated.

^{*3:} Since there have been no changes (e.g., purchase or development of new sites) since the base year of 2020, it is stated as N/A.

Environmental data (Biodiversity): Results

Core global disclosure metrics: dependencies and impacts (continued)

| # | | Indicator | Status | | |
|------|-------------------------------|--|---|--|--|
| | | Amount of wastewater | | | |
| | Washaratan | BOD | Refer to "Water resources" | | |
| C2.1 | Wastewater discharged | SS | | | |
| | | Temperature of wastewater | Wastewater is discharged at factories and laboratories at temperatures in accordance with applicable municipal ordinances. | | |
| | | Weight of hazardous and non-hazardous waste generated by type | | | |
| C2.2 | Waste generation and disposal | Weight of hazardous and non-hazardous waste disposed of | Refer to "Pollution and Waste" | | |
| | aisposui | Weight of hazardous and non-hazardous waste diverted from landfill | | | |
| C2.3 | Plastic pollution | Total weight of plastics used or sold | Sold plastic (plastic containers of products): 503.8 tons Recycled plastic: 215.6 tons *4 Incinerated plastic: 0.1 ton *4 | | |
| | | Proportion of reusable or recyclable plastic containers | Reuse and recycling of plastic containers are under consideration. *5 | | |
| | | Sulphur oxides | Refer to "Pollution and Waste" | | |
| | | Nitrogen oxides | Refer to Pollution and Waste | | |
| C2.4 | Non-GHG air pollutants | Ammonia | N/A | | |
| | | Particulate matter | Under consideration | | |
| | | Volatile organic compounds | Refer to "Pollution and Waste" | | |

^{*4:} Plastic other than product containers.

^{*5:} Due to the characteristics of flavors and fragrances, plastic containers require high barrier properties; therefore, after they have been filled, the odor remains in the container even after use. The current process of making the containers odorless increases GHG emissions, so we will continue to examine the reuse and recycling of plastic containers.

Environmental data (Biodiversity): Results

Core global disclosure metrics: dependencies and impacts (continued)

| # | | Indicator | Status | | |
|------|---|---|--|--|--|
| C3.0 | Water withdrawal and co | onsumption from areas of water scarcity | No operations in water scarce areas in Japan | | |
| | Quantity of high-risk | Quantity of high-risk natural commodities | | | |
| C3.1 | c3.1 natural commodities sourced from land/ocean/freshwater | Quantity of high-risk natural commodities sourced under a sustainable management plan or certification program, including proportion of total high risk natural commodities | Under consideration | | |
| C4.0 | Invasive alien species and other | Measures against unintentional introduction of invasive alien species (IAS) | Under consideration | | |
| C5.0 | State of nature | Ecosystem condition | Under consideration | | |
| C3.0 | State of Hature | Species extinction risk | Under consideration | | |

Core global disclosure metrics: risks and opportunities

| # | Indicator | | | | | | | |
|------|---------------------|---|------------------------|--|--|--|--|--|
| C7.0 | | Value of assets, liabilities, revenue, and expenses that are assessed as vulnerable to nature- related transition risks | Under consideration | | | | | |
| C7.1 | Risks | Value of assets, liabilities, revenue, and expenses that are assessed as vulnerable to nature- related physical risks | Under consideration | | | | | |
| C7.2 | | Description and value of significant fines/penalties/litigation during the year due to negative nature-related impacts | 0 cases | | | | | |
| C7.3 | On a strong it is a | Amount of capital expenditure, financing, or investment deployed towards nature-related opportunities | Under consideration | | | | | |
| C7.4 | Opportunities | Increase and proportion of revenue from products and services producing demonstrable positive impacts on nature with a description of their impacts | | | | | | |

Environmental data (Air pollution): Results

Air pollution (Non-consolidated basis)

| | | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|------------|-----|------|-------------------------------|---|--------|--------|--------|--|
| Air | SOx | t | Non- consolidated basis | Fiscal year | 0.00 | 0.00 | 0.00 | |
| pollutants | NOx | t | Non- consolidated basis | Fiscal year | 1.83 | 1.77 | 1.56 | |

Note: NOx is an estimated value. Figures differ from previously disclosed data due to recalculation.

Air pollution (Consolidated basis in Japan)

| | | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|------------|-----|------|--------------------------------|---|--------|--------|--------|--|
| Air | SOx | t | Consolidated basis in Japan | Fiscal year | 0.04 | 0.04 | 0.04 | |
| pollutants | NOx | t | Consolidated basis in Japan | Fiscal year | 1.90 | 1.85 | 1.64 | |

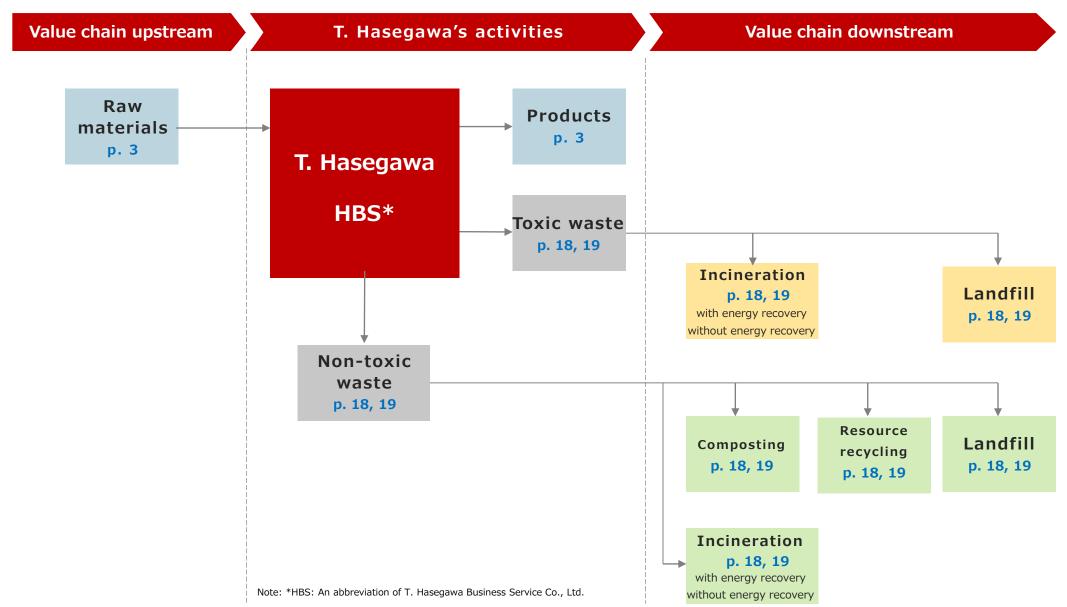
Note: NOx is an estimated value. Figures differ from previously disclosed data due to recalculation.

Air pollution (Non-consolidated basis)

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|----------------------------------|------|-----------------------------------|---|--------|--------|--------|--|
| Volatile organic compounds (VOC) | kg | Non- consoli dated basis | Fiscal year | 14,050 | 14,514 | 13,568 | Target: 7% reduction by 2027 compared to 2022 3.5% reduction in FY2024 compared to the base year |

Environmental data (Outline of waste generated through the value chain): Results

Outline of waste generated through the value chain



Ε Е Ε S S S S S G Ε Occupational Quality safety Social Corporate contribution governance Coverage Environmental Climate Pollution/ Water Human Human Biodiversity Compliance Procurement health and Innovation change rights capital Waste resources management safety/Health

Environmental data (Waste): Results

CSR Policy 2: Environment

Waste (Non-consolidated basis)

| waste (Non-consolida | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|---------------------------------------|------|-------------------------------|---|---------|---------|---------|--|
| Toxic waste volume | t | Non- consolidated basis | Fiscal year | 3.1 | 4.3 | 3.4 | Slate tiles, reagents, etc. |
| Thermal use (with energy recovery) | t | Non- consolidated basis | Fiscal year | 0.0 | 3.9 | 3.0 | |
| Thermal use (without energy recovery) | t | Non- consolidated basis | Fiscal year | 3.1 | 0.5 | 0.4 | |
| Landfill | t | Non- consolidated basis | Fiscal year | 0.0 | 0.0 | 0.0 | |
| Non-toxic waste volume | t | Non- consolidated basis | Fiscal year | 5,307.8 | 4,478.8 | 4,856.3 | Plant residue, wastewater sludge, waste oil, waste metal, corrugated cardboard, paper, etc. |
| Resource recycling | t | Non- consolidated basis | Fiscal year | 233.9 | 297.6 | 368.3 | |
| Compost | t | Non- consolidated basis | Fiscal year | 4,245.5 | 3,376.1 | 3,716.6 | |
| Thermal use (with energy recovery) | t | Non- consolidated basis | Fiscal year | 642.7 | 612.4 | 602.6 | |
| Thermal use (without energy recovery) | t | Non- consolidated basis | Fiscal year | 185.7 | 192.7 | 168.7 | |
| Landfill | t | Non- consolidated basis | Fiscal year | 0.0 | 0.0 | 0.0 | Target: Maintain zero landfill waste through FY2030 using FY2022 as the base year |
| Total waste volume generated | t | Non- consolidated basis | Fiscal year | 5,310.9 | 4,483.1 | 4,859.7 | |
| Total volume effectively used | t | Non- consolidated basis | Fiscal year | 5,122.1 | 4,289.9 | 4,690.6 | |
| Effective utilization rate | % | Non- consolidated basis | Fiscal year | 96.4 | 95.7 | 96.5 | Target: Maintain an effective utilization rate of 95% or higher through FY2030 using FY2022 as the base year |
| Landfill waste | t | Non- consolidated basis | Fiscal year | 0.0 | 0.0 | 0.0 | |

Environmental data (Waste): Results

Waste (Consolidated basis in Japan)

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|---|------|--------------------------------|---|---------|---------|---------|---|
| Toxic waste volume | t | Consolidated basis in Japan | Fiscal year | 3.1 | 4.3 | 3.4 | Slate tiles, reagents, etc. |
| Thermal use (with energy recovery) | t | Consolidated basis in Japan | Fiscal year | 0.0 | 3.9 | 3.0 | |
| Thermal use (without energy recovery) | t | Consolidated basis in Japan | Fiscal year | 3.1 | 0.5 | 0.4 | |
| Landfill | t | Consolidated basis in Japan | Fiscal year | 0.0 | 0.0 | 0.0 | |
| Non-toxic waste volume | t | Consolidated basis in Japan | Fiscal year | 5,888.7 | 4,777.2 | 5,489.6 | Plant residue, wastewater sludge, waste oil, waste metal, corrugated cardboard, paper, etc. |
| Resource recycling | t | Consolidated basis in Japan | Fiscal year | 458.1 | 324.8 | 397.2 | |
| Compost | t | Consolidated basis in Japan | Fiscal year | 4,575.1 | 3,616.1 | 4,291.1 | |
| Thermal use (with energy recovery) | t | Consolidated basis in Japan | Fiscal year | 642.7 | 643.5 | 632.5 | |
| Thermal use (without energy recovery) | t | Consolidated basis in Japan | Fiscal year | 212.8 | 192.7 | 168.7 | |
| Landfill | t | Consolidated basis in Japan | Fiscal year | 0.0 | 0.0 | 0.0 | |
| Total waste volume generated | t | Consolidated basis in Japan | Fiscal year | 5,891.8 | 4,781.5 | 5,493.0 | |
| Total volume effectively used | t | Consolidated basis in Japan | Fiscal year | 5,675.9 | 4,588.3 | 5,323.9 | |
| Effective utilization rate | % | Consolidated basis in Japan | Fiscal year | 96.3 | 96.0 | 96.9 | |
| Landfill waste | t | Consolidated basis in Japan | Fiscal year | 0.0 | 0.0 | 0.0 | |

Environmental data (Chemical substances): Results

Substances subject to the PRTR

| | Con | | (Apr. 2 | FY2021 2021-Mar | . 2022) | (Apr. 2 | FY2022 2022-Mar. | . 2023) | (Apr. 2 | FY2023 2023-Mar. | 2024) |
|---------------|-------------|--|---------------------------|--------------------------------------|-------------------------------|---------------------------|--------------------------------------|-------------------------------|---------------------------|--------------------------------------|-------------------------------|
| Facility trol | trol No. | Substance name | Amount handled (kg) | Atmosphe ric emissions (kg) | Amount transferred (kg) | Amount handled (kg) | Atmosphe ric emissions (kg) | Amount transferred (kg) | Amount handled (kg) | Atmosphe ric emissions (kg) | Amount transferred (kg) |
| | 12 | Acetaldehyde | 3,794 | 0 | 0 | 3,951 | 0 | 2.6 | 2,760 | 0 | 4.59 |
| | 204 | Diphenyl ether | 1,663 | 0 | 0 | 1,364 | 0 | 0 | 635 | 0 | 0 |
| | 207 | 2,6-di-tertiary-butyl-4-cresol | 2,409 | 0 | 0 | 2,438 | 0 | 0 | 1,020 | 0 | 9.918 |
| | 232 | N, N-Dimethyl form aldehyde | 1,000 | 0 | 963 | 1,244 | 0 | 1,242 | 1,097 | 0 | 1,095 |
| | 300 | Toluene | 5,653 | 717 | 4,935 | 4,336 | 1,020 | 3,315 | 4,028 | 1,215 | 2,629 |
| | 392 | n-Hexane | 42,944 | 1,502 | 37,217 | 44,277 | 1,724 | 37,595 | 69,744 | 1,366 | 64,405 |
| | 399 | Benzaldehyde | 1,273 | 0 | 0 | 1,235 | 0 | 0 | 652 | 0 | 0 |
| | 436 | Alpha Methyl Styrene | - | - | - | 966.2 | 0 | 0 | 1,935 | 0 | 0 |
| Fukaya | 257 | Decyl alcohol (also known as decanol) | - | - | - | 2,290 | 0 | 0 | 1,107 | 0 | 0 |
| Facility | 623 | Hexyl acetate | - | - | - | - | - | - | 1,466 | 0 | 0 |
| | 573 | Allyl heptanoate | - | - | - | - | - | - | 4,007 | 0 | 0 |
| | 583 | Benzyl benzoate | - | - | - | - | - | - | 2,092 | 0 | 0 |
| | 587 | 3-(4-Isopropylphenyl)-2- methylpropanal | - | - | - | - | - | - | 1,340 | 0 | 0 |
| | 726 | ННСВ | - | - | - | - | - | - | 45,577 | 0 | 0 |
| | 781 | Geraniol | - | - | - | - | - | - | 4,566 | 0 | 0 |
| | 650 | Geranyl acetate | - | - | - | - | - | - | 3,085 | 0 | 0 |
| | 738 | Methyl dihydrojasmonate | - | - | - | - | - | - | 26,494 | 0 | 0 |

Note: The reporting fiscal year period for the release and transfer volume data of substances subject to the PRTR law differs from the Company's fiscal year period.

Environmental data (Chemical substances): Results

Substances subject to the PRTR

| | Con | | (Apr. 2 | FY2021 2021-Mar. | 2022) | (Apr. 2 | FY2022 2022-Mar. | 2023) | (Apr. 2 | FY2023 2023-Mar. | 2024) |
|---------------------|-------------|------------------------------|---------------------------|--------------------------------------|-------------------------------|---------------------------|--------------------------------------|-------------------------------|---------------------------|--------------------------------------|-------------------------------|
| Facility | trol No. | Substance name | Amount handled (kg) | Atmosphe ric emissions (kg) | Amount transferred (kg) | Amount handled (kg) | Atmosphe ric emissions (kg) | Amount transferred (kg) | Amount handled (kg) | Atmosphe ric emissions (kg) | Amount transferred (kg) |
| | 735 | 2-Piperonylpropanal | - | - | - | - | - | - | 2,194 | 0 | 0 |
| | 709 | Piperonal | - | - | - | - | - | - | 2,078 | 0 | 0 |
| | 795 | Salicylic acid (Z)-3-hexenyl | - | - | - | - | - | - | 1,687 | 0 | 0 |
| | 734 | 2-Benzylideneoctanal | - | - | - | - | - | - | 14,721 | 0 | 0 |
| | 728 | Hexyl 2-hydroxybenzoate | - | - | - | - | - | - | 6,374 | 0 | 0 |
| | 689 | Beta-Ionone | - | - | - | - | - | - | 3,822 | 0 | 0 |
| | 789 | Isobornyl acetate | - | - | - | - | - | - | 2,553 | 0 | 0 |
| | 718 | р-ВМНСА | - | - | - | - | - | - | 5,635 | 0 | 0 |
| Fukaya Facility | 780 | Linalyl acetate | - | - | - | - | - | - | 9,501 | 0 | 0 |
| , | 748 | OTNE | - | - | - | - | - | - | 12,911 | 0 | 0 |
| | 744 | Alpha-methyl Ionone | - | - | - | - | - | - | 3,412 | 0 | 0 |
| | 628 | Ethylene Brassylate | - | - | - | - | - | - | 1,119 | 0 | 0 |
| | 713 | ОТВСНА | - | - | - | - | - | - | 14,784 | 0 | 0 |
| | 816 | Terpinyl Acetate | - | - | - | - | - | - | 1,045 | 0 | 0 |
| | 652 | 3,7-Dimethyloctan-3-ol | - | - | - | - | - | - | 2,869 | 0 | 0 |
| | 714 | РТВСНА | - | - | - | - | - | - | 5,512 | 0 | 0 |
| | 678 | Acetyl Cedrene | - | - | - | - | - | - | 1,490 | 0 | 0 |
| Itakura Facility | 392 | n-Hexane | 1,770 | 1,780 | 0 | 1,222 | 918 | 0 | 304 | 688 | 0 |

Note: The reporting fiscal year period for the release and transfer volume data of substances subject to the PRTR law differs from the Company's fiscal year period.

Environmental data (Water resources): Results

CSR Policy 2: Environment

Water resources (Non-consolidated basis)

| | | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|--------------------------------------|---------------------------------|----------------|---------------------------|---|---------|---------|---------|---|
| Total wastewater | r volume | m ³ | Non-consolidated basis | Fiscal year | 345,019 | 307,318 | 320,546 | All freshwater |
| Surfa | Surface water m | | Non-consolidated basis | Fiscal year | 328,257 | 291,178 | 305,482 | At each production site, water purified to satisfy the wastewater standards prescribed in laws, ordinances, etc. of the area where the site is located is discharged into the river |
| Thir (Local gov treatment faci | | m ³ | Non-consolidated basis | Fiscal year | 16,762 | 16,140 | 15,064 | |
| | BOD | kg | Non-consolidated basis | Fiscal year | 1,236 | 838 | 945 | Tertiary treated wastewater |
| Water quality | ВОВ | , vg | Non-consolidated basis | Fiscal year | 990 | 442 | 530 | Secondary treated wastewater |
| water quanty | SS | kg | Non-consolidated basis | Fiscal year | 745 | 808 | 805 | Tertiary treated wastewater |
| | 33 | Ng | Non-consolidated basis | Fiscal year | 1,968 | 1,342 | 1,091 | Secondary treated wastewater |
| Total water used | Total water used m ³ | | Non-consolidated basis | Fiscal year | 436,169 | 393,028 | 401,533 | Total water used refers to the amount of water withdrawn Value listed in the meter-reading slip and water bill. The Production Division collects data from the measured water consumption |
| Т | ap water | m ³ | Non-consolidated basis | Fiscal year | 155,629 | 148,540 | 143,282 | |
| Commercial-use water | | m ³ | Non-consolidated basis | Fiscal year | 129,433 | 119,503 | 128,684 | |
| Ground water | | m ³ | Non-consolidated basis | Fiscal year | 151,107 | 124,985 | 129,567 | |
| Total water consumption m | | m ³ | Non-consolidated basis | Fiscal year | 91,150 | 85,710 | 80,987 | Total water consumption = Total water used - Total wastewater volume |

Environmental data (Water resources): Results

Water resources (Consolidated basis in Japan)

| | | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|-------------------------|--|----------------|--------------------------------|---|---------|---------|---------|---|
| Total wastewater volume | | m ³ | Consolidated basis in Japan | Fiscal year | 434,328 | 394,415 | 410,153 | All freshwater |
| Surface water | | m ³ | Consolidated basis in Japan | Fiscal year | 417,566 | 378,275 | 395,089 | At each production site, water purified to satisfy the wastewater standards prescribed in laws, ordinances, etc. of the area where the site is located is discharged into the river |
| | hird parties government acility, etc.) | m ³ | Consolidated basis in Japan | Fiscal year | 16,762 | 16,140 | 15,064 | |
| | | | Consolidated basis in Japan | Fiscal year | 1,236 | 889 | 998 | Tertiary treated wastewater |
| Water quality | BOD | kg | Consolidated basis in Japan | Fiscal year | 990 | 442 | 530 | Secondary treated wastewater |
| water quality | | kg | Consolidated basis in Japan | Fiscal year | 840 | 903 | 894 | Tertiary treated wastewater |
| | 55 | kg | Consolidated basis in Japan | Fiscal year | 1,968 | 1,342 | 1,091 | Secondary treated wastewater |
| Total water use | Total water used m ³ | | Consolidated basis in Japan | Fiscal year | 525,100 | 476,470 | 488,582 | Total water used refers to the amount of water withdrawn Value listed in the meter-reading slip and water bill. The Production Division collects data from the measured water consumption |
| | Tap water | m ³ | Consolidated basis in Japan | Fiscal year | 220,989 | 212,082 | 214,082 | |
| Commercial-use water | | m ³ | Consolidated basis in Japan | Fiscal year | 153,004 | 139,403 | 144,933 | |
| Ground water | | m ³ | Consolidated basis in Japan | Fiscal year | 151,107 | 124,985 | 129,567 | |
| Total water cor | sumption | m ³ | Consolidated basis in Japan | Fiscal year | 90,772 | 82,055 | 78,429 | Total water consumption = Total water used - Total wastewater volume |

Environmental data (Water resources): Results

Water resources (Group)

| CSR Policy | 2: | Environment |
|------------|----|-------------|
| | | |

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, references, etc.) |
|---|----------------|-------|---|---------|---------|---------|---|
| Total wastewater volume | m ³ | Group | Fiscal year | 519,272 | 487,087 | 504,841 | |
| Ocean | m ³ | Group | Fiscal year | 3,691 | 3,292 | 4,365 | |
| Surface water | m ³ | Group | Fiscal year | 417,567 | 378,275 | 395,089 | |
| Underground/well | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Off-site water treatment | m ³ | Group | Fiscal year | 98,015 | 105,520 | 105,387 | |
| Reuse/other uses | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Total water used | m ³ | Group | Fiscal year | 701,385 | 657,069 | 693,747 | Total water used refers to the amount of water withdrawn |
| Surface water from rivers, lakes, and natural ponds | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Groundwater from wells and boreholes | m ³ | Group | Fiscal year | 151,107 | 124,985 | 129,567 | |
| Water collected at a quarry | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Municipal water | m ³ | Group | Fiscal year | 550,278 | 532,084 | 564,180 | |
| External wastewater | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Collected rainwater | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Seawater, water taken from the sea or ocean | m ³ | Group | Fiscal year | 0 | 0 | 0 | |
| Total water consumption | m ³ | Group | Fiscal year | 263,366 | 259,362 | 188,906 | Total water consumption = Total water used - Total wastewater volume |

Environmental data (Water resources): Results

Water resource management (Group)

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|---|----------|-------|---|--------|--------|--------|
| Number of sites with water management plans | Location | Group | Fiscal year-end | 5 | 5 | 5 |
| Percentage of sites with water management plans | % | Group | Fiscal year-end | 50 | 50 | 50 |

Note: Ten sites require water management plans.

Activities in water-stressed areas

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|---|----------------|-------|---|---------|---------|---------|
| Amount of water withdrawn in water-stressed areas | m ³ | Group | Fiscal year-end | 163,360 | 170,980 | 190,869 |

Note: Four sites qualify as water-stressed areas: T. Hasegawa U.S.A., Inc. and Rancho Cucamonga Facility in the United States and T. Hasegawa Flavours and Fragrances (Shanghai) Co., Ltd. and T. Hasegawa Flavours (Suzhou) Co., Ltd. in China.

Water usage per unit output

| | Unit | Scope | Calculation period Time of calculation | FY2022 (Base year) | FY2024 | Remarks |
|-----------------------------|------|-------------------------------|---|-----------------------|---------------|--|
| Water usage per unit output | % | Non- consolidated basis | Fiscal year-end | 100% | 97.3% (-2.7%) | Target: 18% reduction by FY2030 compared to FY2022 |



CSR Policy 1: Procurement

Procurement-related indicators and targets

| Tar | get |
|--|--|
| Supplier assessment implementation rate (percentage based on procurement amount) | FY2025: Implementation rate: 85% FY2026: Implementation rate: 90% |

Procurement-related data: Results

Supply chain management

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|------|-------------------------------|---|--------|--------|--------|
| Supplier assessment implementation rate (percentage based on procurement amount) | % | Non- consolidated basis | Fiscal year-end | 60 | 70 | 82 |

Human rights and labor-related data (Human rights) Target

Human rights

| Target | | | | | | | |
|---|---------|--|--|--|--|--|--|
| Internal control training when entering the Company (including human rights topics) | 100% | | | | | | |
| Compliance training (including harassment prevention training) | 100% | | | | | | |
| Serious human rights violations | 0 cases | | | | | | |

Human rights and labor-related data (Human rights): Results

Human rights

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, preconditions, etc.) | Target |
|---|-------|-----------------------------------|---|--------|--------|--------|--|---------|
| Internal control training when entering the Company (including human rights topics) | % | Non- consolid ated basis | Fiscal year- end | 100 | 100 | 100 | When entering the Company or assigned to a position (including temporary employees) | 100% |
| Compliance training (including harassment prevention training) | % | Non- consolid ated basis | Fiscal year- end | 100 | 100 | 100 | FY2022 for managers, or when promoted to management positions FY2023 onward for all employees | 100% |
| Serious human rights violations | Cases | Group | Fiscal year- end | 0 | 0 | 0 | Human rights violations that violate the law are defined as "serious human rights violations." | 0 cases |

Ε Ε Ε S S S Occupational Quality safety Social Corporate contribution governance Coverage Environmental Climate Pollution/ Water Human Human **Biodiversity** Compliance Procurement health and Innovation change Waste resources rights capital management safety/Health

Human rights and labor-related data (Childcare and nursing care support): Results

CSR Policy 3: Human rights and labor

Childcare support

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|--------|----------------|---|--------|--------|--------|
| Total number of employees who took childcare leave (male) | People | Domestic group | Fiscal year | 12 | 27 | 16 |
| Total number of employees who took childcare leave (female) | People | Domestic group | Fiscal year | 12 | 9 | 11 |
| Total number of employees who returned to their jobs from childcare leave during the reporting period (male) | People | Domestic group | Fiscal year | 13 | 25 | 15 |
| Total number of employees who returned to their jobs from childcare leave during the reporting period (female) | People | Domestic group | Fiscal year | 11 | 11 | 6 |
| Total number of employees who are still with the Company 12 months after reinstatement from childcare leave (male) | People | Domestic group | Fiscal year | 11 | 13 | 22 |
| Total number of employees who are still with the Company 12 months after reinstatement from childcare leave (female) | People | Domestic group | Fiscal year | 13 | 10 | 10 |
| Reinstatement rate after childcare leave (male) | % | Domestic group | Fiscal year | 100 | 100 | 100 |
| Retention rate of employees 12 months after reinstatement following childcare leave (male) | % | Domestic group | Fiscal year | 100 | 100 | 88 |
| Reinstatement rate after childcare leave (female) | % | Domestic group | Fiscal year | 100 | 100 | 100 |
| Retention rate of employees 12 months after reinstatement following childcare leave (female) | % | Domestic group | Fiscal year | 93 | 91 | 91 |
| Number of employees who used reduced work hours for childcare (male) | People | Domestic group | Fiscal year | 1 | 0 | 2 |
| Number of employees who used reduced work hours for childcare (female) | People | Domestic group | Fiscal year | 34 | 34 | 43 |

Nursing care support

| | Unit | Scope | Calculation period Time of calculation | Apr. 2021 - Mar. 2022 | Apr. 2022 - Mar. 2023 | Apr. 2023 - Mar. 2024 |
|--|--------|----------------|---|--------------------------|--------------------------|--------------------------|
| Total number of employees who took nursing care leave (male and female) | People | Domestic group | - | 23 | 27 | 35 |
| Total number of employees who took long-term nursing care leave (male and female) | People | Domestic group | - | 0 | 1 | 1 |
| Number of employees who used reduced work hours for nursing care (male and female) | People | Domestic group | - | 0 | 0 | 0 |

Human rights and labor-related data (Safety and health): Results Occupational accidents

CSR Policy 3: Human rights and labor

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, preconditions, etc.) |
|---|--------|-------------------------------|---|--------|--------|--------|---|
| Number of workplace deaths | People | Non- consolidated basis | Fiscal year | 1 | 0 | 0 | Temporary employees are excluded |
| Number of workplace deaths involving temporary workers | People | Non- consolidated basis | Fiscal year | 0 | 0 | 0 | |
| Number of accidents requiring leave | People | Non- consolidated basis | Fiscal year | 5 | 4 | 6 | Commuting accidents are excluded |
| Number of accidents not requiring leave | People | Non- consolidated basis | Fiscal year | 6 | 6 | 5 | Commuting accidents are excluded |
| Ratio of worktime loss from accidents resulting in leave | - | Non- consolidated basis | Fiscal year | 3.17 | 2.13 | 3.18 | Commuting accidents are excluded Accidents not requiring leave are excluded |
| Ratio of worktime loss from occupational accidents resulting in leave | - | Non- consolidated basis | Fiscal year | 3.98 | 0.02 | 0.06 | Commuting accidents are excluded |
| (Reference) Average ratio of worktime loss from occupational accidents resulting in leave in the manufacturing industry | - | Non- consolidated basis | Fiscal year | 0.06 | 0.08 | 0.08 | |
| Ratio of worktime loss from occupational illnesses resulting in leave | - | Non- consolidated basis | Fiscal year | 0 | 0 | 0 | |

Overwork prevention

| | Unit | Scope Apr. 2021 - Mar. 2022 | | Apr. 2022 - Mar. 2023 | Apr. 2023 - Mar. 2024 | | | | | |
|-------------------------------|------|--------------------------------|------|--------------------------|--------------------------|--|--|--|--|--|
| Average paid leave days taken | Day | Non- consolidated basis | 11.7 | 12.9 | 13.7 | | | | | |
| Rate of taking paid leave | % | Non- consolidated basis | 62.7 | 69.0 | 73.6 | | | | | |

Human rights and labor-related data (Safety and health): Results

Health

| | Unit | Scope | Apr. 2021 - Mar. 2022 | Apr. 2022 - Mar. 2023 | Apr. 2023 - Mar. 2024 | Supplementary information (standards/methods used, preconditions, etc.) |
|---|------|-------------------------------|--------------------------|--------------------------|--------------------------|---|
| Rate of receiving periodic health checkups | % | Non- consolidated basis | 96.1 | 96.4 | 97.9 | Data from the health insurance society (The parameter includes absentee employees and employees assigned to overseas sites) |
| Rate of employees subject to specific health guidance | % | Non- consolidated basis | 19.0 | 18.6 | 16.4 | Same as above |
| Rate of completion of specific health guidance | % | Non- consolidated basis | 5.7 | 5.9 | 2.4 | Same as above |
| Rate of receiving stress check | % | Non- consolidated basis | 98.7 | 99.4 | 99.3 | |

Number of employees by site and presence or absence of an Occupational Safety and Health Committee (as of the end of FY2024)

| | Unit | Scope | Head office | R&D Center | Fukaya Facility | Itakura Facility | Total |
|--|--------|-------------------------------|-------------|------------|--------------------|---------------------|-------|
| Number of employees | People | Non- consolidated basis | 258 | 328 | 330 | 230 | 1,146 |
| Site with an Occupational Safety and Health Committee | - | | 0 | 0 | 0 | 0 | - |
| Rate of workers under the control of an Occupational Safety and Health Committee | % | Non- consolidated basis | 22.5 | 28.6 | 28.8 | 20.1 | 100 |

Note: The data for the Osaka, Nagoya, and Sapporo offices, which have fewer than 50 employees and are not required to establish an Occupational Safety and Health Committee, are excluded from the data.

Human rights and labor-related data (Labor-management relations): Results

Labor-management relations

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|---|------|-------------------------------|---|--------|--------|--------|
| Percentage of employees subject to collective bargaining agreement (Parameter: all employees) | % | Non- consolidated basis | Fiscal year- end | 55.8 | 54.0 | 53.5 |
| Percentage of employees subject to collective bargaining agreement (Parameter: non-management regular employees) | % | Non- consolidated basis | Fiscal year- end | 94.4 | 94.3 | 92.6 |

Note: The scope of employees covered by the collective bargaining agreement has been revised from "all employees" to "full-time employees."

Accordingly, the figures for FY2022 and FY2023 have been recalculated, resulting in differences from those published in the pre-update version of the ESG Data Book 2024.



Human rights and labor-related indicators and targets

Human capital

| Target | | | | | | | |
|--|-----------------------|--|--|--|--|--|--|
| Percentage of women in management positions | 18% or more by FY2027 | | | | | | |
| Percentage of mid-career workers in management positions | 18% or more by FY2027 | | | | | | |
| Percentage of management positions filled by foreign nationals | Maintain 30% or more | | | | | | |
| Implementation rate of interviews under the human resources system, excluding employees who are absent from work | 100% | | | | | | |

Human rights and labor-related data (Number of employees by sex): Results

CSR Policy 3: Human rights and labor

Number of employees by sex

| | | Unit | Calculation period Time of calculation | | FY2022 | | FY2023 | | | FY2024 | | |
|---|---|--------|---|-------|--------|--------|--------|-------|--------|--------|-------|--------|
| | | | | Total | Male | Female | Total | Male | Female | Total | Male | Female |
| | Full-time employee | People | Fiscal year-end | 1,774 | - | - | 1,769 | 1,126 | 643 | 1,827 | 1,146 | 681 |
| Group | Full-time contract employee | People | Fiscal year-end | 69 | - | 1 | 78 | 54 | 24 | 82 | 57 | 25 |
| Short-term employee Percentage women am | Short-term employee | People | Fiscal year-end | 173 | - | - | 166 | 108 | 58 | 158 | 97 | 61 |
| | Percentage of women among all employees | % | Fiscal year-end | - | - | - | - | - | 36.0 | - | - | 37.1 |
| | Full-time employee | People | Fiscal year-end | 1,097 | 718 | 379 | 1,086 | 704 | 382 | 1,092 | 704 | 388 |
| Domestic | Full-time contract employee | People | Fiscal year-end | 69 | 50 | 19 | 75 | 53 | 22 | 79 | 56 | 23 |
| group | Short-term employee | People | Fiscal year-end | 69 | 19 | 50 | 63 | 17 | 46 | 59 | 12 | 47 |
| | Percentage of women among all employees | % | Fiscal year-end | - | - | 36.3 | - | - | 36.8 | - | - | 37.2 |
| | Full-time employee | People | Fiscal year-end | 1,039 | 685 | 354 | 1,033 | 675 | 358 | 1,034 | 672 | 362 |
| T. Hasegawa (Non- consolidated | Full-time contract employee | People | Fiscal year-end | 68 | 50 | 18 | 72 | 52 | 20 | 77 | 56 | 21 |
| basis) | Short-term employee | People | Fiscal year-end | 63 | 18 | 45 | 53 | 12 | 41 | 55 | 11 | 44 |
| | Percentage of women among all employees | % | Fiscal year-end | - | - | 35.6 | - | - | 36.2 | - | - | 36.6 |

Human rights and labor-related data (Number of employees by employment type and region): Results

Number of employees by employee type and region (Group)

| | | Unit | Calculation Period Time of calculation | FY2022 | FY2023 | FY2024 |
|--------------------------|-----------------------------|--------|---|--------|--------|---------------------|
| Total number of | of group employees | People | Fiscal year-end | 2,016 | 2,013 | 2,067 |
| | Full-time employee | People | Fiscal year-end | 1,774 | 1,769 | 1,827 |
| By employment type | Full-time contract employee | People | Fiscal year-end | 69 | 78 | 82 |
| сурс | Short-term employee | People | Fiscal year-end | 173 | 166 | 158 |
| Number of emp | oloyees by region | | | | | |
| | Full-time employee | People | Fiscal year-end | 1,097 | 1,086 | 1,092 |
| Japan | Full-time contract employee | People | Fiscal year-end | 69 | 75 | 79 |
| | Short-term employee | People | Fiscal year-end | 69 | 63 | 59 |
| | Full-time employee | People | Fiscal year-end | 185 | 185 | 214 |
| U.S. | Full-time contract employee | People | Fiscal year-end | 0 | 0 | 0 |
| | Short-term employee | People | Fiscal year-end | 18 | 14 | 15 |
| | Full-time employee | People | Fiscal year-end | 492 | 498 | 521 |
| Asia | Full-time contract employee | People | Fiscal year-end | 0 | 3 | 3 |
| | Short-term employee | People | Fiscal year-end | 86 | 89 | 84 ata Rook 2025 34 |

Human rights and labor-related data (Number of employees by age): Results

Number of employees by age

| | | | Calculation period Time of calculation | FY2022 | | | FY2023 | | | FY2024 | | | Supplementary information (standards/methods used, preconditions, etc.) |
|---|---------------------|--------|---|--------|------|--------|--------|------|--------|--------|------|--------|---|
| | | | | Total | Male | Female | Total | Male | Female | Total | Male | Female | |
| Number of domestic group employees (Some employees are not included.) | | People | Fiscal year- end | 1,198 | 780 | 418 | 1,189 | 767 | 422 | 1,197 | 769 | 428 | Temporary employees are not included |
| | Under the age of 30 | People | Fiscal year- end | 153 | 85 | 68 | 139 | 75 | 64 | 135 | 68 | 67 | |
| | Age 30 to 50 | People | Fiscal year- end | 659 | 435 | 224 | 648 | 430 | 218 | 656 | 437 | 219 | |
| | Over the age of 50 | People | Fiscal year- end | 386 | 260 | 126 | 402 | 262 | 140 | 406 | 264 | 142 | |

Human rights and labor-related data (Status of hiring, retention, and turnover): Results

CSR Policy 3: Human rights and labor

New hires

| | | Unit | Calculation period Time of calculation | FY2022 | | | FY2023 | | | | FY2024 | |
|-------|--------------------|--------|---|--------|------|--------|--------|------|--------|-------|--------|--------|
| | | | | Total | Male | Female | Total | Male | Female | Total | Male | Female |
| Japan | New graduate hires | People | Fiscal year | 15 | 7 | 8 | 16 | 10 | 6 | 18 | 11 | 7 |
| Јарап | Mid-career hires | People | Fiscal year | 33 | 20 | 13 | 31 | 18 | 13 | 42 | 22 | 20 |
| Asia | New graduate hires | People | Fiscal year | 8 | 2 | 6 | 5 | 2 | 3 | 10 | 3 | 7 |
| Asid | Mid-career hires | People | Fiscal year | 58 | 35 | 23 | 47 | 27 | 20 | 55 | 28 | 27 |

Note: In the United States, employees are not hired as new graduate hires or mid-career hires.

| | Unit | Scope | Calculation period Time of calculation | | FY2022 | | FY2023 | | | FY2024 | | |
|--|--------|-------------------------------|---|-------|--------|--------|--------|------|--------|--------|------|--------|
| | | | | Total | Male | Female | Total | Male | Female | Total | Male | Female |
| Average years of employment | Year | Non- consolidated basis | Fiscal year | 17.3 | 17.8 | 16.4 | 17.7 | 18.2 | 16.6 | 17.8 | 18.5 | 16.5 |
| Total number of instances of employee turnover | People | Non- consolidated basis | Fiscal year | 15 | 11 | 4 | 26 | 16 | 10 | 36 | 19 | 17 |
| Turnover rate | % | Non- consolidated basis | Fiscal year | 1.4 | 1.5 | 1.1 | 2.3 | 2.2 | 2.7 | 3.3 | 2.6 | 4.5 |
| Total number of instances of employee turnover | People | Group | Fiscal year | - | 1 | ı | 109 | - | 1 | 121 | ı | - |
| Turnover rate | % | Group | Fiscal year | - | - | - | - | - | - | - | - | - |
| Voluntary turnover rate of full-time employees | % | Group | Fiscal year | - | - | - | 5.9 | - | - | 6.6 | - | - |

Occupational Innovation Social Corporate contribution governance Coverage Environmental Climate Pollution/ Water Human Human Quality health and **Biodiversity Procurement** Compliance change Waste resources capital safety management safety/Health

Human rights and labor-related data

CSR Policy 3: Human rights and labor (Appointment of women and local hires, appointment to management positions, hiring people with disabilities): Results

Appointment of women

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|---|--------|-------|---|--------|--------|--------|
| Number of women in management positions | People | Group | Fiscal year-end | 89 | 88 | 104 |
| Percentage of women in Management positions | % | Group | Fiscal year-end | 25.3 | 25.0 | 28.1 |

Appointment of local hires and proportion of senior management hired from the local community

in overseas entities

| | Unit | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|--------|---|--------|--------|--------|
| Total number of overseas Group company officers | People | Fiscal year-end | 38 | 35 | 35 |
| Number of local officers | People | Fiscal year-end | 4 | 4 | 4 |
| Percentage of local officers | % | Fiscal year-end | 11 | 11 | 11 |

Appointment to management positions

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|------|-------------------------------|---|--------|--------|--------|
| Percentage of mid-career workers in management positions | % | Non- consolidated basis | Fiscal year-end | 18.2 | 17.7 | 16.8 |
| Percentage of management positions filled by foreign nationals | % | Non- consolidated basis | Fiscal year-end | 33.3 | 33.3 | 40.0 |

Hiring of people with disabilities

| | Unit | Scope | Calculation period Time of Calculation | FY2022 | FY2023 | FY2024 |
|--|------|-------------------------------|---|--------|--------|--------|
| Percentage of people with disabilities hired | % | Non- consolidated basis | Fiscal year-end | 2.4 | 2.7 | 2.4 |

CSR Policy 3: Human rights and labor

Human rights and labor-related data (Status of wages): Results

Salary of new employees

| | Scope | Monthly wage (yen) | Comparison with the minimum wage in Tokyo (%) | Supplementary information (standards/methods used, preconditions, etc.) |
|---|-----------------------------------|-----------------------|---|---|
| Percentage of the standard new employee wage relative to the local minimum wage | | - | - | Minimum wage in Tokyo (Oct. 2024): 1,163 yen 1,163 yen x 150 hours = 174,450 yen |
| University graduate | Non- consolida ted basis | 230,000 | 131.8% | A salary system based on grade and course has been implemented. There is no gap in terms of sex or region between employees with the same qualifications, grade, and so on. Starting salary in April 2025 |
| Graduate school graduate | Non- consolida ted basis | 250,000 | 143.3% | A salary system based on grade and course has been implemented. There is no gap in terms of sex or region between employees with the same qualifications, grade, and so on Starting salary in April 2025 |

Salary of employees in Japan by sex

| | | | FY20 | 23 | | | FY20 |)24 | | | |
|-------|------------------------------|-----------------------------|--|---|-------------------|-----------------------------|--|---|-------------------|---|--|
| | | Average annual salary | (i)Average salary of male employees | (ii)Average salary of female employees | (ii) / (i) (%) | Average annual salary | (i)Average salary of male employees | (ii)Average salary of female employees | (ii) / (i) (%) | Supplementary information (standards/methods used, preconditions, etc.) | |
| | Full-time employee | 7,279,750 | 7,984,284 | 5,893,347 | 73.8% | 7,690,450 | 8,388,984 | 6,311,363 | 75.2% | | |
| Japan | Non- regular employees | 4,229,967 | 4,600,719 | 3,488,463 | 75.8% | 4,301,360 | 4,713,066 | 3,571,471 | 75.8% | Note: Full-time contract employees, part-time contract employees, and fixed-term employees | |

S Occupational Social Corporate contribution governance Coverage Environmental Climate Pollution/ Water Human Human Quality health and **Biodiversity Procurement** Innovation Compliance safety change Waste resources rights capital rate safety/Health

CSR Policy 3: Human rights and labor

Human rights and labor-related data (Career development): Results

Training hours

| | FY 2023 | FY 2024 | Supplementary information (standards/methods used, preconditions, etc.) |
|---|------------|------------|--|
| Annual training hours per employee (hours) | 13.4 | 16.2 | Total hours of training hosted by the Human Resources Division divided by the number of employees at the end of the period |

Percentage of employees receiving regular performance and career development reviews

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 |
|--|------|---------------------------------------|---|--------|--------|
| Rate of conducting evaluation interview on performance targets | % | Non- cons olida ted basis | Fiscal year-end | 99.8 | 100 |

Number of employees who participated in training

| | | | | FY2023 | | | FY2024 | |
|-----|-----------------------------------|--------|----------------------------------|--------|--------|----------------------------------|--------|--------|
| | | Unit | Number of particip ants | Male | Female | Number of particip ants | Male | Female |
| | Senior management training | People | 17 | 16 | 1 | 6 | 5 | 1 |
| | Management training | People | 25 | 18 | 7 | 28 | 18 | 10 |
| | Training for new managerial staff | People | 25 | 16 | 9 | 16 | 13 | 3 |
| ı [| Junior board (THBC) | People | 31 | 27 | 4 | 20 | 17 | 3 |
| | Mid-career employee training | People | 24 | 15 | 9 | 25 | 18 | 7 |
| | Internal seminars | People | 250 | 123 | 127 | 204 | 95 | 109 |
| | Third year training | People | 10 | 6 | 4 | 10 | 6 | 4 |
| | New employee training | People | 14 | 9 | 5 | 16 | 11 | 5 |
| | Compliance training (e-learning) | People | 1,112 | 730 | 382 | 1,213 | 784 | 429 |

Training cost

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, preconditions, etc.) |
|-----------------------------------|------|-----------------------------------|---|--------|--------|--------|--|
| Annual training cost per employee | Yen | Non- consolidat ed basis | Fiscal year | 24,360 | 23,110 | 35,138 | Total education cost divided by the number of employees at the end of the period |



CSR Policy 3: Human rights and labor

Human rights and labor-related data (Employee stock ownership): Results

Employee stock ownership

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | Supplementary information (standards/methods used, preconditions, etc.) |
|--|--------|-------------------------------|---|--------|--------|--------|---|
| Number of employees participating in stock ownership | People | Non- consolidated basis | Fiscal year- end | 634 | 623 | 627 | |
| Participation rate | % | Non- consolidated basis | Fiscal year- end | 57.3 | 56.4 | 56.4 | Parameter: number of employees at the end of the period |

CSR Policy 4: Quality safety

Quality and safety-related indicators and targets

Target

Continuation of the ISO9001 and FSSC22000 certifications

Quality and safety-related data: Results

Quality and safety-related data

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|---|--------|---------------------------|---|--------|--------|--------|
| Serious quality incidents resulting in market recalls (number of recalls) | Cases | Non-consolidated basis | Fiscal year | 0 | 0 | 0 |
| Product complaints from customers | Cases | Non-consolidated basis | Fiscal year | 3 | 0 | 7 |
| Number of FSSC22000 courses held | Times | Non-consolidated basis | Fiscal year | 1 | 3 | 2 |
| Number of employees who participated in FSSC22000 courses | People | Non-consolidated basis | Fiscal year | 37 | 58 | 97 |
| Number of ISO9001 internal auditor seminars held | Times | Non-consolidated basis | Fiscal year | 1 | 2 | 2 |
| Number of employees who participated in ISO9001 internal auditor seminars | People | Non-consolidated basis | Fiscal year | 20 | 77 | 79 |
| Number of HACCP course participants (Fukaya Production Center only) | People | Non-consolidated basis | Fiscal year | 12 | 12 | 8 |

CSR Policy 6: Innovation

Innovation-related indicators and targets

| Target | | | | | |
|---------------------------------|--|--|--|--|--|
| Ratio of R&D expenses to sales | Approximately 8% on a consolidated basis | | | | |
| Continuation of open innovation | | | | | |

Innovation-related data: Results

Innovation-related data

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 | |
|---|-------------|-----------------------------------|---|---------|---------|---------|--|
| R&D costs | Billion yen | Group | Fiscal year | 5.0 | 5.2 | 5.5 | |
| Number of patent applications (domestic applications) | Cases | Group | Fiscal year | 30 (25) | 24 (16) | 35 (28) | |
| Number of instances of joint research with external organizations | Cases | Consolidated basis in Japan | Fiscal year | 12 | 15 | 14 | |



CSR Policy 6: Innovation

Social contribution-related: Results

Social contribution-related data

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|------------------------------------|------|-------|---|-----------|-----------|-----------|
| Donations for social contributions | Yen | Group | Fiscal year | 5,447,800 | 3,985,000 | 8,013,000 |



CSR Policy 5: Governance - Fair corporate activity

Governance-related indicators and targets

| Target Target | | | | | |
|--|----------------------|--|--|--|--|
| Evaluation of the effectiveness of the Board of Directors | Once a year | | | | |
| Rate of taking the compliance comprehension test | 100% | | | | |
| Rate of participating in harassment prevention training (for new managerial staff) | 100% | | | | |
| Internal control training (for new employees and new managerial staff) | At least once a year | | | | |
| Report on the progress of responses to serious risks (follow-up) | | | | | |

CSR Policy 5: Governance - Fair corporate activity

Governance-related data: Results

Governance

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|--------|------------------------|---|--------|--------|--------|
| Number of Board of Directors members | People | Non-consolidated basis | Fiscal year-end | 8 | 8 | 10 |
| Female directors | People | Non-consolidated basis | Fiscal year-end | 1 | 1 | 1 |
| Outside directors | People | Non-consolidated basis | Fiscal year-end | 3 | 3 | 4 |
| Number of auditors | People | Non-consolidated basis | Fiscal year-end | 4 | 4 | 4 |
| Female directors | People | Non-consolidated basis | Fiscal year-end | 1 | 1 | 1 |
| Outside directors | People | Non-consolidated basis | Fiscal year-end | 3 | 3 | 3 |
| Number of Board of Directors' meetings held | Times | Non-consolidated basis | Fiscal year-end | 11 | 11 | 12 |
| Number of matters resolved by the Board of Directors | Cases | Non-consolidated basis | Fiscal year-end | 51 | 41 | 52 |
| Number of matters reported to the Board of Directors | Cases | Non-consolidated basis | Fiscal year-end | 48 | 50 | 53 |
| Number of Audit and Supervisory Board meetings held | Times | Non-consolidated basis | Fiscal year-end | 11 | 11 | 11 |
| Number of Appointment Committee meetings held | Times | Non-consolidated basis | Fiscal year-end | 1 | 2 | 3 |
| Number of Compensation Committee meetings held | Times | Non-consolidated basis | Fiscal year-end | 2 | 2 | 3 |

Е Ε Е Е Е S S S G G Occupational Covera Quality Climate Pollution/ **Environmental** Water Human Human Social Corporate **Biodiversity** health and Compliance Innovation **Procurement** ge rate contribution governance management change Waste resources rights capital safety safety/Health

Governance-related data: Results

CSR Policy 5: Governance - Fair corporate activity

Attendance rate of directors and committee members

(Titles/posts are current as of the end of September 2024)

| Name | Title/post | Number of Board of Directors' meetings held | Number of Board of Director's meetings attended | Attendance rate (%) |
|---------------------|---|--|---|---------------------|
| Takao Umino (Chair) | Representative Director, President & CEO | 12 times | 12 times | 100% |
| Yoshiaki Chino | Representative Director, Deputy President | 12 times | 12 times | 100% |
| Minoru Nakamura | Director & Senior Executive Vice President | 12 times | 12 times | 100% |
| Tetsuya Nakamura | Director & Executive Vice President | 12 times | 12 times | 100% |
| Koichiro Kato | Director & Executive Vice President | 12 times | 12 times | 100% |
| Kenji Hasegawa | Director & Executive Vice President | 10 times | 10 times | 100% |
| Shingo Ohkado | Outside Director | 12 times | 12 times | 100% |
| Takao Yuhara | Outside Director | 12 times | 12 times | 100% |
| Akiko Izumi | Outside Director | 12 times | 12 times | 100% |
| Paul Dupuis | Outside Director | 10 times | 9 times | 90% |
| Takehiro Matsumoto | Full-Time Auditor | 12 times | 12 times | 100% |
| Tomoyoshi Arita | Outside Auditor | 12 times | 11 times | 92% |
| Kazuhito Yamamura | Outside Auditor | 12 times | 12 times | 100% |
| Junko Imura | Outside Auditor | 2 times | 2 times | 100% |
| Maki Suzuki | Outside Auditor | 10 times | 10 times | 100% |

Е Ε Е S S G G Occupational Covera Quality safety Pollution/ Social Corporate contribution governance Climate **Environmental** Water Human Human **Biodiversity** health and Compliance Innovation **Procurement** ge rate capital management change Waste resources rights safety/Health

CSR Policy 5: Governance - Fair corporate activity

Governance-related data: Results

Dialog with investors

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|-------|------------------------|---|--------|--------|--------|
| Number of briefings for institutional investors held | Times | Non-consolidated basis | Fiscal year | 2 | 2 | 2 |
| Number of IR small meetings/ individual meetings | Cases | Non-consolidated basis | Fiscal year | 76 | 58 | 55 |

CSR Policy 5: Governance - Fair corporate activity

Governance-related data: Results

Compliance

| | Unit | Scope | Calculation period Time of calculation | FY2022 | FY2023 | FY2024 |
|--|--------|------------------------|--|--------|--------|--------|
| Number of whistleblowing cases | Cases | Non-consolidated basis | Fiscal year | 7 | 9 | 12 |
| Number of serious compliance violations | Cases | Non-consolidated basis | Fiscal year | 0 | 0 | 0 |
| Number of compliance-related training sessions held | Times | Non-consolidated basis | Fiscal year | 5 | 4 | 4 |
| Number of employees who participated in compliance-related training | People | Non-consolidated basis | Fiscal year | 530 | 1,170 | 1,195 |
| Number of serious data breach incidents | Cases | Non-consolidated basis | Fiscal year | 0 | 0 | 0 |
| Total amount of fines and settlement costs | Yen | Group | Fiscal year | 0 | 0 | 0 |
| Related to corruption | Yen | Group | Fiscal year | 0 | 0 | 0 |
| Related to ESG issues | Yen | Group | Fiscal year | 0 | 0 | 0 |
| Number of employee disciplinary actions and dismissals due to violations of anti- corruption policies | Cases | Group | Fiscal year | 0 | 0 | 0 |
| Political donations | Yen | Group | Fiscal year | 0 | 0 | 0 |

Note: Compliance violations that are not related to corporate ethics but are in violation of laws and regulations are defined as "serious compliance violations."





Greenhouse gas emissions Verification Statement

27 March 2025

T. HASEGAWA CO., LTD.

Japan Management Association GHG Certification Center Chiga Maruo, Senior Executive

1. Objective and Scope of Verification

Japan Management Association GHG Certification Center (JMACC) was commissioned by

- T. HASEGAWA CO., LTD. (hereinafter, referred to as "the Organization") to conduct independent verification on a limited level of assurance. The scope of verification is the following greenhouse gas (GHG) emissions within the Organizational boundary^{**1} in its Monitoring Report (hereinafter, referred to as "the Report") from 1 October 2023 to 30 September 2024.
- SCOPE 1 GHG emissions;
 Direct CO₂ emissions within the Organizational boundary by using city gas, LPG and Fuel oil A
- SCOPE 2 GHG emissions;
 Indirect CO₂ emissions within the Organizational boundary by using electricity
- SCOPE 3 GHG emissions;
 CO₂ emissions within the category 1, 2, 3, 4, 5, 6, 7 and 12 of SCOPE 3^{**2}

The objective of this verification is to confirm that the monitoring data in the Organization's applicable scope have been correctly calculated and reported in line with the criteria of the monitoring procedure **3, and to express our views as a third party. The Organization's responsibility is to prepare the Report and report the monitoring data, and JMACC's responsibility is to express our views on the monitoring data of the Report as a third party.

2. Procedure of Verification

The Report was verified by JMACC in accordance with the requirement of ISO14064-3:2019 (Greenhouse gases Part 3: Specification with guidance for the verification and validation of greenhouse gas statements), and following processes were implemented:

- Assessment regarding the information to specify the GHG emissions in the Report, monitoring procedure, monitoring system and related documents
- Interviews with persons in charge of preparing the Report
- · Verifying the evidence for confirmation of the accuracy of GHG emissions by sampling

| GHG emissions Verification | Japan Management Association GHG Certification Center | D | 1 / 0 |
|----------------------------|---|------|-------|
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3. Conclusion of Verification

Within the scope of the verification activities employing the methodologies mentioned above, nothing has come to our attention that caused us to believe that the Organization's GHG emissions in the Report were not calculated and reported in conformance with the criteria.

| | Verified GHG emission | ons (t-CO ₂ e) | |
|---------------------------|--------------------------|--|--|
| | T. HASEGAWA CO., LTD. | T. HASEGAWA BUSINESS SERVICE CO., LTD. | Domestic consolidated ^{※6} |
| SCOPE 1 ^{**4} | 6,630 | 1,507 | 8,137 |
| SCOPE 2 ^{*5} | 5,396 | 855 | 6,251 |
| SCOPE 3 ^{**6} | 171,775 | 1,878 | 173,653 |
| | Breakdown of | SCOPE 3 | |
| Category 1 ^{**3} | 156,484 | 534 | 157,017 |
| Category 2 | 4,195 | 3 | 4,198 |
| Category 3*3 | 3,129 | 435 | 3,564 |
| Category 4 ^{**3} | 5,325 | 735 | 6,060 |
| Category 5*3 | 689 | 85 | 774 |
| Category 6 | 1,038 | 8 | 1,046 |
| Category 7 | 850 | 72 | 922 |
| Category 12 | 66 | 6 | 72 |

NOTE:

- ※1: Organizational boundary: T. HASEGAWA Group Domestic consolidated (Total 8 sites)
 - T. HASEGAWA CO., LTD.: Head Office (including Kajicho Building and KYY Building), Osaka Branch,
 Nagoya Sales Office, Sapporo Sales Office, R&D Center, Fukaya Facility, Itakura Facility
 - T. HASEGAWA BUSINESS SERVICE CO., LTD. : Fine Foods Facility
- ***2**: Overview of categories of SCOPE 3
 - O Category 1 (Purchased goods and services): Purchased raw materials, sub-materials, products (except procurement from overseas group companies), tap water, industrial water, and major indirect expenses
 - O Category 2 (Capital goods): Capital goods purchased or constructed (facilities, equipment, vehicles, software etc.)
 - O Category 3 (Fuel- and energy-related activities not included in Scope 1 or Scope 2): Fuel and electricity consumption
 - O Category 4 (Transport and distribution (upstream)):
 - T. HASEGAWA CO., LTD.: Procurement transportation, transportation and carrying from storage to other storage
 - · T. HASEGAWA BUSINESS SERVICE CO., LTD. : Procurement transportation, transportation
 - O Category 5 (Waste generated in operations): Industrial waste generated in operations within the organizational boundary and non-industrial waste generated within Head Office and R&D Center
 - O Category 6 (Business travel): Business travel via public transportation and vehicles by employees
 - O Category 7 (Employee commuting): Employee commuting to the worksites
 - O Category 12 (End-of-life treatment of sold products): Disposal of packaging materials of sold products

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3 : Monitoring procedure of SCOPE 1, 2 and 3

"Basic Guidelines on Accounting for Greenhouse Gas Emissions Throughout the Supply Chain (ver.2.6)", "Database of emissions unit values for Greenhouse Gas Emissions throughout the Supply Chain (ver.3.4)", "National Institute of Advanced Industrial Science and Technology IDEA ver.3.4.1" and the "GHG monitoring procedures" prepared by the Organization Total value of the unit values below are used in category 1, 3, 4, 5.

- IDEA ver3.4.1 : ISO21930 Climate change Fossil-derived and ISO21930 Climate change LULUC
- **4 : Emission factor for city gas consumption : Emission factor under GHG emissions reporting system of Japan
- X5: Emission factor for electricity: Adjusted emission factor under GHG emissions reporting system of Japan
- %6: The amount of GHG emissions (t-CO2e) are totaled including figures after decimal of each GHG emissions.

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|---|---|------|-------|





💳 Greenhouse gas emissions Verification Statement 💳

18 March 2024

T. HASEGAWA CO., LTD.

Japan Management Association GHG Certification Center Senior Executive: Masahiro Hirakawa

1. Objective and Scope of Verification

Japan Management Association GHG Certification Center (JMACC) was commissioned by

T. HASEGAWA CO., LTD. (hereinafter, referred to as "the Organization") to conduct independent verification on

T. HASEGAWA CO., LTD. (hereinafter, referred to as "the Organization") to conduct independent verification on a limited level of assurance. The scope of verification is the following greenhouse gas (GHG) emissions within the Organizational boundary ⁸¹ in its Monitoring Report (hereinafter, referred to as "the Report") from 1 October 2022 to 30 September 2023.

- 1) SCOPE 1 GHG emissions;
 - Direct CO2 emissions within the Organizational boundary by using City gas, LPG and A type heavy oil
- 2) SCOPE 2 GHG emissions;
 - Indirect CO2 emissions within the Organizational boundary by using electricity
- 3) SCOPE 3 GHG emissions;
 - CO2 emissions within the category 1, 2, 3, 4, 5, 6, 7 and 12 of SCOPE 3x2

The objective of this verification is to confirm that the monitoring data in the Organization's applicable scope have been correctly calculated and reported in line with the criteria of the monitoring procedure. and to express our views as a third party. The Organization's responsibility is to prepare the Report and report the monitoring data, and JMACC's responsibility is to express our views on the monitoring data of the Report as a third party.

2. Procedure of Verification

The Report was verified by JMACC in accordance with requirement of ISO14064-3:2019 (Greenhouse gases Part 3: Specification with guidance for the verification and validation of greenhouse gas statements), and following processes were implemented:

- Assessment regarding to the information to specify the GHG emissions in the Report, monitoring procedure, monitoring system, and related documents
- Interviews with persons in charge of preparing the Report
- Verifying the evidence for confirmation of the accuracy of GHG emissions by sampling

| GHGs emissions Verification | Japan Management Association GHG Certification Center | Done | 1/3 | ı |
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3. Conclusion of Verification

Within the scope of the verification activities employing the methodologies mentioned above, nothing has come to our attention that caused us to believe that the Organization's GHG emissions in the Report were not calculated and reported in conformance with the criteria.

| | Verified GHG emission | ons (t-CO2e) | |
|------------------------|--------------------------|--|-----------------------------|
| | T. HASEGAWA CO., LTD. | T. HASEGAWA BUSINESS SERVICE CO., LTD. | Domestic consolidated**5 |
| SCOPE 1 | 6,477 | 1,442 | 7,920 |
| SCOPE 2**4 | 7,052 | 1,075 | 8,127 |
| SCOPE 3 ²⁶⁵ | 144,131 | 1,549 | 145,681 |
| | Breakdown of | SCOPE 3 | |
| Category 1 | 129,654 | 499 | 130,152 |
| Category 2 | 7,355 | 2 | 7,358 |
| Category 3 | 2,880 | 403 | 3,28 |
| Category 4 | 1,648 | 520 | 2,168 |
| Category 5 | 721 | 43 | 763 |
| Category 6 | 938 | 11 | 949 |
| Category 7 | 875 | 68 | 94: |
| Category 12 | 61 | 2 | 63 |

NOTE:

- - T. HASEGAWA CO., LTD.: Head Office (including Kajicho Building and KYY Building), Osaka Branch,
 Nagoya Sales Office, Sapporo Sales Office, R&D Center, Fukaya Facility, Itakura Facility
 - · T. HASEGAWA BUSINESS SERVICE CO., LTD.: Fine Foods Facility
- ※2: Categories of SCOPE 3 are 1, 2, 3, 4, 5, 6, 7 and 12:
 - O Category 1 (Purchased goods and services):

Purchased raw materials, sub-materials, products, tap water, industrial water, and major indirect expenses

- O Category 2 (Capital goods): Capital goods purchased or constructed (facilities, equipment, vehicles, software etc.)
- O Category 3 (Fuel and energy related activities not included in Scope 1 or Scope 2):
 - Fuel and electricity consumption reported by Scope 1,2 within the organizational boundary
- O Category 4 (Transport and distribution (upstream)):
 - · T. HASEGAWA CO., LTD.; Domestic / overseas transportation, Carrying from storage to other storage
 - . T. HASEGAWA BUSINESS SERVICE CO., LTD. : Domestic transportation
- O Category 5 (Waste generated in operations):

Industrial waste generated in operations within the organizational boundary and non-industrial waste generated within Head Office and R&D Center

- O Category 6 (Business travel): Business travel via public transportation and vehicles by employees
- O Category 7 (Employee commuting): Employee commuting to the worksites
- O Category 12 (End-of-life treatment of sold products) : Disposal of packaging materials of sold products

| GHGs emissions Verification | Japan Management Association GHG Certification Center | Divini | 0/0 |
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- **3: Monitoring procedure of SCOPE 1, 2 and 3: "Basic Guidelines on Accounting for Greenhouse Gas Emissions Throughout the Supply Chain (ver.2.5)", "Database of emissions unit values for Greenhouse Gas Emissions throughout the Supply Chain (ver.3.3)" and "GHG monitoring procedures" prepared by the Organization.
- ##4: Emission factor for electricity consumption: Adjusted emission factor under GHG emissions reporting system of Japan
- %5: The amount of GHG emissions (t-CO2e) are totaled including figures after decimal of each GHG emissions.

| T | | | | | |
|---|-----------------------------|---|------|--------|-----|
| П | GHGs emissions Verification | Japan Management Association GHG Certification Center | Dem | 9 / 10 | |
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Greenhouse gas emissions Verification Statement

10 March 2023

T. HASEGAWA CO., LTD.

Japan Management Association
GHG Certification Center
Senior Executive: Masahiro Hirakawa

1. Objective and Scope of Verification

Japan Management Association GHG Certification Center (JMACC) was commissioned by

T. HASEGAWA CO., LTD. (hereinafter, referred to as "the Organization") to conduct independent verification on a limited level of assurance. The scope of verification is the following greenhouse gas (GHG) emissions of the Organizational boundary * i within its Monitoring Report (hereinafter, referred to as "the Report") from 1/October/2021 to 30/September/2022.

- SCOPE 1 GHG emissions;
 - Direct CO2 emissions from the Organizational boundary by using City gas, LPG and A type heavy oil
- 2) SCOPE 2 GHG emissions;
 - Indirect CO2 emissions from the Organizational boundary by using electricity
- 3) SCOPE 3 GHG emissions;
 - CO2 emissions from the category 1, 2, 3, 4, 5, 6, 7 and 12 of SCOPE 3^{®2} of the Organization

The objective of this verification is to confirm that the GHG emissions in the Organization's applicable scope have been correctly calculated and reported in line with the criteria of the monitoring procedure^{#3}, and to express our views as a third party. Organization's responsibility is to calculate and report the GHG emissions and JMACC's responsibility is to express our views as a third party.

2. Procedure of Verification

The Report was verified in accordance with the requirements of ISO14064-3:2019 (Greenhouse gases - Part 3: Specification with guidance for the verification and validation of greenhouse gas statements), and following processes were conducted.

- Confirmation regarding to the data used to decide GHG emissions, monitoring procedure, monitoring system, and related documents
- Interviews with person in charge of making the Report
- Confirmation of the evidence by sampling for confirmation of the accuracy of GHG emissions

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| of GHG emissions | 3-1-22 Shiba-koen, Minate-ku, Tokyo 105-8522 JAPAN | Page | 1 / 3 | |



3. Conclusion of Verification

Within the scope of the verification activities employing the methodologies mentioned above, nothing has come to our attention that caused us to believe that Organization's GHG emissions in the Report from 1/October/2021 to 30/September/2022 were not calculated and reported in conformance with the criteria.

| | Verified GHG emissi | ons (t-CO2e) | |
|-----------------------|--------------------------|--|-----------------------------|
| | T. HASEGAWA CO., LTD. | T. HASEGAWA BUSINESS SERVICE CO., LTD. | Domestic consolidated**5 |
| SCOPE 1 | 6,873 | 1,506 | 8,379 |
| SCOPE 2 ^{#4} | 7,792 | 1,089 | 8,881 |
| SCOPE 3 ^{®5} | 135,029 | 1,664 | 136,693 |
| | Breakdown o | f SCOPE 3 | |
| Category 1 | 124,296 | 501 | 124,796 |
| Category 2 | 3,527 | 0 | 3,527 |
| Category 3 | 3,027 | 409 | 3,436 |
| Category 4 | 1,801 | 543 | 2,34 |
| Category 5 | 846 | 122 | 968 |
| Category 6 | 585 | 11 | 596 |
| Category 7 | 888 | 75 | 962 |
| Category 12 | 60 | 3 | 63 |

NOTE:

- *1 : Organizational boundary : T. HASEGAWA Group Domestic consolidated (Total 8 sites)
 - T. HASEGAWA CO., LTD.: Head Office (including Kajicho Building and KYY Building), Osaka Branch,
 Nagoya Sales Office, Sapporo Sales Office, R&D Center, Fukaya Facility, Itakura Facility
 - · T. HASEGAWA BUSINESS SERVICE CO., LTD. : Fine Foods Facility
- ※2 : Categories of SCOPE 3 are 1, 2, 3, 4, 5, 6, 7 and 12
 - Category 1 (Purchased goods and services): Purchased raw materials, sub-materials, products, tap water, industrial water, and major indirect expenses
 - O Category 2 (Capital goods): Tangible fixed assets by capital investment
 - O Category 3 (Fuel and energy related activities not included in Scope 1 or Scope 2): Fuel and electricity consumption at the organizational boundary
 - O Category 4 (Transport and delivery (upstream)):
 - . T. HASEGAWA CO., LTD.: Domestic / overseas transportation, Carrying from storage to other storage
 - · T. HASEGAWA BUSINESS SERVICE CO., LTD. : Domestic transportation
 - Category 5 (Waste generated in operations): Industrial waste at the organizational boundary and non-industrial waste at Head Office and R&D Center
 - O Category 6 (Business travel): Full-time employee at the organizational boundary
 - Category 7 (Employee commuting): Full-time employee at the organizational boundary
 - O Category 12 (End-of-life treatment of sold products): Disposal of packaging materials of sold products

| Verification Statement | Japan Management Association GHG Certification Center | Down | 0 / 0 |
|------------------------|---|------|-------|
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3: Monitoring procedure of SCOPE 1,2 and 3: "Basic Guidelines on Accounting for Greenhouse Gas Emissions
Throughout the Supply Chain (ver.2.4) ", "Database of emissions unit values for Greenhouse Gas Emissions
Throughout the Supply Chain (ver.3.2) " and "GHG monitoring procedures" prepared by the organization.

*4 : Emission factor for electricity consumption : Adjusted emission factor under GHG emissions reporting system

35 : Amount of GHG emissions (t-CO2e) are included after decimal of each GHG emissions (t-CO2e).

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